

Practice Exam Questions



Agile Analysis Certification



EXAMKILLER

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IIBA

Exam IIBA-AAC

IIBA Agile Analysis Certification

Version: 7.0

[Total Questions: 85]

Question No : 1

The team discusses the agile principle of avoiding waste and decide it's important because it allows the team to:

- A. Verify that the budget is aligned with spending
- B. Focus on items that contribute to satisfying the need
- C. Ensure clear and effective communication
- D. Demonstrate ongoing quality backlog refinement

Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (21)

Question No : 2

The team is creating plans at the Strategy Horizon. Diverse opinions are delaying this effort because different people are focused on different timeframes. After some discussion the team realizes they need to focus their efforts on the following viewpoint:

- A. Business view of the teams working on the initiatives
- B. Micro-view of the potential changes to the organization
- C. Broader view of the impact of the change to the organization
- D. Local view of the effect on the community.

Answer: C

Question No : 3

The following type of learning and feedback could result in identifying new items for the backlog:

- A. Velocity metrics and retrospective results
- B. Flow metrics and testing results

- C. Burndown chart and management feedback
- D. Impact metrics and stakeholder feedback

Answer: A

Question No : 4

Two key components of assessing solution options at the Initiative Horizon include:

- A. Shared understanding of the need and a very broad description of solution options
- B. Shared understanding of the need and a description of the selected solution
- C. Shared understanding of the need and a detailed description of all potential solutions
- D. Shared understanding of the need and top three solution options

Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf

Question No : 5

While working at the Strategy Horizon, one of the key decisions to make upfront is:

- A. Is a need worth satisfying?
- B. What features should we deliver?
- C. Have we delivered enough value?
- D. Should we cancel the work?

Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (27)

Question No : 6

All team members participate at a review of their delivery process for the past 2 weeks. They consider issues, both pro and con, that influenced how much the team got done, as well as what they can do to make that better. This meeting is an example of the principle:

- A. Understand what is doable
- B. Iteration and progression
- C. Avoid Waste
- D. Stimulate collaboration and continuous improvement

Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (20)

Question No : 7

Wanting to ensure the delivery team is working as productively as possible, they decide backlog items, including user stories, should be:

- A. Fully detailed before they get prioritized
- B. Refined and elaborated by the Tech Lead
- C. Refined and elaborated throughout the planning horizons
- D. Fully detailed as they enter the backlog

Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (12)

Question No : 8

The product owner has found the overall goals of an initiative need to change and discusses the revisions with the team. The estimate of the revised work is greater than the original, which will likely cause the team to miss the fixed release date. The team works actively together to understand the new information about what is valuable and what is not, and find ways to eliminate work that does not directly relate to the newly expressed value. The team is demonstrating which agile value?

- A. Contract negotiation
- B. Customer collaboration
- C. Comprehensive documentation
- D. Processes and tools

Answer: D

Question No : 9

The team is discussing one of the six key terms used to discuss both business analysis and its relationship with common terminology. Specifically, they are describing improvements as being deliberate and achieved through business analysis. This team is discussing the:

- A. Solution
- B. Need
- C. Context
- D. Change

Answer: D

Explanation:

Change is the act of transformation in response to a need. Change works to improve the performance of an enterprise. These improvements are deliberate and controlled through business analysis activities.

Question No : 10

Members of the team facilitate key stakeholders through an exercise to develop a mutual

understanding of what is in and out of scope for the initiative and specify the organization value to achieve in the initiative. What technique did they use?

- A. Sprint Goals
- B. Visioning
- C. Purpose Alignment Model
- D. Story elaboration

Answer: A

Reference: <https://www.visual-paradigm.com/scrum/write-sprint-goal/>

Question No : 11

Through ongoing collaboration with stakeholders the team continues to uncover new information. This is leading to changes to the products that are being produced. The team should:

- A. Stop all work until stakeholders can decide what they need
- B. Schedule additional review sessions to speed up stake holder decisions
- C. Accept all changes but delay additional solution development work to minimize rework
- D. Continue as is since the process is working

Answer: B

Question No : 12

In the past, a team has been unable to deliver solutions in a timely manner and they feel this is due to the customer being unable to decide what they want. The team has decided to ask the customer to “sign-off” on their requirements. This violates the following value statement:

- A. Individuals and interactions over process and tools
- B. Prioritizing outputs over outcomes
- C. Working solutions over comprehensive documentation
- D. Customer collaboration over contract negotiation

Answer: B

Question No : 13

In situations where learning is frequent and fast-paced, and the product owner is reacting to the new information, the prioritization of solution components should be expected to:

- A. Be unaffected
- B. Remain stable
- C. Alter intermittently
- D. Change frequently

Answer: D

Question No : 14

While discussing the Business Analysis Approach, decisions are made about which methodology or approach to use for the initiative being considered. These discussions are happening at the:

- A. Feedback horizon
- B. Initiative horizon
- C. Strategy horizon
- D. Delivery horizon

Answer: C

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (133)

Question No : 15

Making decisions based on a realistic understanding of current organizational strengths,

capabilities, and challenges, is represented in the agile analysis principle of:

- A. See the whole
- B. Individuals and interactions over process and tools
- C. Think as a customer
- D. Understand what is doable

Answer: A

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (36)

Question No : 16

The team is discussing the initiative and thinking about what solution increments are worth doing. An appropriate technique for them to use is:

- A. Backlog refinement
- B. Portfolio kanban
- C. Purpose alignment model
- D. Story elaboration

Answer: B

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (39)

Question No : 17

The team demonstrates they value customer collaboration over contract negotiation by:

- A. Constantly refining their understanding of the need based on stakeholder feedback
- B. Learning what works by trying things out
- C. Making people the center of the work

D. Updating the backlog based on the solution created

Answer: A

Reference: http://thinkrelevance.com/how-we-work/agile_principles#/agile-customer_collaboration

Question No : 18

At the initiative level, the team concludes pre-defined *measures of success, *desired outcomes being reached, and *alignment with organizational strategy can all be used to:

- A. Assess the viability of solution components built by the team
- B. Enlist new team members to help develop additional solution components
- C. Determine the likely response to the solution components
- D. Identify possible adoption of a solution by your customers

Answer: D

Reference: https://www.agilealliance.org/wp-content/uploads/2017/08/AgileExtension_V2-Member-Copy.pdf (44)

Question No : 19

When teams use relative estimating, an important outcome of this technique is:

- A. Clarity from discussing discrepancies in estimating to uncover assumptions
- B. Consensus with the tech lead on accurate estimates
- C. Eliminating outliers and adopting the most common estimate
- D. Increased velocity by agreeing on higher estimate values

Answer: A