

Nokia PDM 2002001060 Exam

Volume: 213 Questions

Question No : 1

What are the 2 primary inputs for the cost baseline calculation?

- A. Subcontracted services and overhead.
- B. Subcontracted services and local material purchases.
- C. Costs of internal resources and costs of direct external workforce.
- D. Resources and subcontracted services.

Answer: D

Question No : 2

The project cost management plan is created as a part of the:

- A. project management plan process.
- B. estimate costs process.
- C. determine budget process.
- D. control costs process.

Answer: A

Question No : 3

To meet the requirements of the project through effective contract management, it is best to:

- A. prepare a unique contract.
- B. use standard clauses in contracts.
- C. avoid using contractual documents.
- D. mix standard and unique clauses.

Answer: B

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Question No : 4

Which of the following is NOT a type of performance measure?

- A. Planned Value.
- B. Earned Value.
- C. Estimate to complete.
- D. Cost variance.

Answer: C

Question No : 5

As theoretically defined, what characteristic best describes the cost baseline?

- A. Total budget for the project.
- B. Time phased budget for the project.
- C. Total budget for the project including the contingency budget.
- D. Total budget for the project including the contingency budget and the management reserve.

Answer: B

Question No : 6

A risk response which involves eliminating a threat is called:

- A. mitigation.
- B. deflection.
- C. avoidance.
- D. transfer.

Answer: C

Question No : 7

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Which of the following is NOT an example of cost of poor quality?

- A. Rework.
- B. Quality training.
- C. Scrap.
- D. Warranty costs.

Answer: B

Question No : 8

What is the purpose of change management?

- A. Tracking additional resources.
- B. Tracking additional purchase orders for suppliers due to quality issues.
- C. Documentation tracking.
- D. Monitoring and controlling deviations from baseline.

Answer: D

Question No : 9

What obligations towards the F&C community does the cost and progress manager have in regards to costs?

- A. F&C rely on the accuracy of costs for both SOX control points and RRB reporting.
- B. F&C rely on the accuracy of project rollout information in order to plan equipment demand in Nelle.
- C. F&C rely on the accuracy of costs for calculation of incentive payouts.
- D. Cost and progress managers are solely responsible for costs and F&C are solely responsible for revenue.

Answer: A

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Question No : 10

Can the project manager start a project when the cost baseline shows an expected -30% (negative) gross margin?

- A. No, as the maximum acceptable negative gross margin is -10%.
- B. Yes, as Nokia needs to fulfill its obligations and execute the project anyway.
- C. Yes, if the baseline is in line with the as sold cost estimate.
- D. Only after the baseline is approved according to the required CO LOA approval levels.

Answer: D

Question No : 11

What is the primary KPI generated from the Site Quality module of IPM?

- A. Rollout accuracy (RA).
- B. Project Site Quality Index (P-SQI).
- C. Site Invoice Lead Time (SILT).
- D. Telecom Implementation Lead Time (TILT).

Answer: B

Question No : 12

Your project is ongoing, all partner contracts have been renegotiated and new prices (higher by 8%) came into effect immediately. If all the other circumstances in your project remain unchanged, your CBL value will:

- A. increase by 8%.
- B. decrease by 8%.
- C. not be affected by the change.
- D. increase by a % dependent on project completion and other project costs.

Answer: C

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Question No : 13

Which of the following is an advantage of site based operations (back-to-back ordering and invoicing of site based activities):

- A. subcontractors will not have to wait for customer acceptance in order to get paid for their work.
- B. transactional processes can be automated thus reducing Logistics costs.
- C. there will not be any additional project management overhead.
- D. NCC and materialized risk will only occur at a site level.

Answer: B

Question No : 14

What are the defined gates in the Nokia Sales Work Flow?

- A. Customer Selection, Go/No Go, Bid/No Bid, Approval/No Approval, Deal/No Deal, Start Delivery.
- B. Receive the RFQ, Define Bid Team, Create Customer Offer, Negotiate Contract, Prepare Project Plan.
- C. Identify Customer Needs, Develop Solution, Prepare Commercial Offer, Negotiate Contract, Prepare PTA.
- D. Receive RFQ, Develop Solution, Prepare Commercial Offer, Negotiate Contract, Prepare for Delivery.

Answer: A

Question No : 15

What is RTI?

- A. The interface between the site quality and progress modules of IPM.
- B. The interface between SAP and IPM.
- C. An external database linking SAP and business objects reporting.
- D. The interface between the change management and progress modules of IPM.

Answer: B